



**CITY OF PHOENIX  
REQUEST FOR QUALIFICATIONS**

**INDEPENDENT CONSTRUCTION COST EVALUATION  
ON-CALL SERVICES**

**PROCUREPHX PRODUCT CATEGORY CODE:**

**912000000, 925000000 and 962580000**

**RFx Number: 6000001514**



# ***City of Phoenix Representatives***

**Liz Blakley, Contracts Specialist II**

**Point of Contact for Submittals and RFQ Questions**

Office of the City Engineer

[elizabeth.blakley@phoenix.gov](mailto:elizabeth.blakley@phoenix.gov)

(602)495-3654

**Darlene Helm, PE, Deputy Director**

Water Services Department





# ***MEETING OVERVIEW***

## **Agenda**

- ❑ Meeting Overview
- ❑ Vendor Registration and ProcurePHX
- ❑ Program Description & Scope of Work
- ❑ Evaluation Criteria
- ❑ Submittal Requirements
- ❑ Selection Process
- ❑ ProcurePHX and RFx Electronic Submittal
- ❑ Information Sheet
- ❑ Selection Schedule
- ❑ Questions



## ***MEETING OVERVIEW***

PowerPoint will be posted on:

City of Phoenix's ProcurePHX system (RFx: 6000001514):

<https://eprocurement.phoenix.gov/irj/portal>

*AND posted on:*

City of Phoenix's Procurement's website:

<https://solicitations.phoenix.gov/>

Click on respective project, then select one of the following:

- RFQ ■ Notification (if applicable)
- **Submitter's Handbook – *Step-by-step Guide to RFx Submittals***



# ***MEETING OVERVIEW***

*It is your responsibility as a RFQ holder to determine, prior to submittal, if any Notifications have been issued.*

This is your **ONLY** opportunity to discuss this solicitation with City staff.



# VENDOR REGISTRATION

All Firms **MUST** be registered in the Vendor Management System **PRIOR TO** submitting a Proposal

**New Firms** – After registering, the City will send an e-mail with a vendor **number** in approx. 2 days

Information on how to register with the City is available at:

**<https://www.phoenix.gov/finance/vendorsreg>**



**procurePHX**  
Have you signed up?

**BECOME A VENDOR**

1. **Gather** Your Business Info
2. **Scan** Your Signed W-9
3. **Register** in System *Steps to success!*
4. **Set-Up** ID & Password

To do business with the city you must register in **procurePHX**. To register, you must have a signed, scanned copy of your W-9. **Need Help?** Email [vendor.support@phoenix.gov](mailto:vendor.support@phoenix.gov) or call (602) 262-1819.

- Instructions >
- Registration >
- ProcurePHX Login >



**REGISTRATION HELP**



Call Help Desk  
**(602) 262-1819**

Email Help Desk  
[vendor.support@phoenix.gov](mailto:vendor.support@phoenix.gov)



# ***PROGRAM DESCRIPTION***

- ❑ The City of Phoenix is seeking up to three qualified consultant teams to provide independent construction cost evaluation services.
- ❑ Work will be conducted Citywide
- ❑ Estimated contract capacity for each firm: \$3,000,000
- ❑ Term: 3 years



# ***SCOPE OF SERVICES***

The qualified firms shall provide a variety of Cost Estimating Services on an as-needed basis. Such tasks include, but are not limited to:

- Preparing Programming/Design Concept Review (DCR) level estimates to determine project budgets.
- Preparing detailed construction estimates to be used for evaluating Contractor proposals for Construction Manager at Risk (CMAR) and Job Order Contracting (JOC) projects.
- Performing detailed quantity take-offs and providing quantity verifications.
- Evaluating Contractor proposals and providing support during negotiations for CMAR and JOC projects, change order requests, and claims.



## ***SCOPE OF SERVICES - continued***

- Evaluating change order costs, analyzing schedule impacts, reviewing authorizations for time extensions and additional general conditions costs, with consideration to the City's contract requirement for calculating delays and damages.
- Conducting confidential market inquiries, consulting market indexes, and utilizing industry contacts for reporting to the City on current costs and availability or trends in labor, material, and equipment.
- Evaluating Value Engineering proposals and alternatives.
- Evaluating claims and providing support during settlement process.
- Reviewing impact and estimation of non-city utilities, or other agencies coordination.
- Preparing Constructability Review (CR) estimates to determine submitted proposal, bid package or development comparison budget accuracy.

# SCOPE OF SERVICES - continued

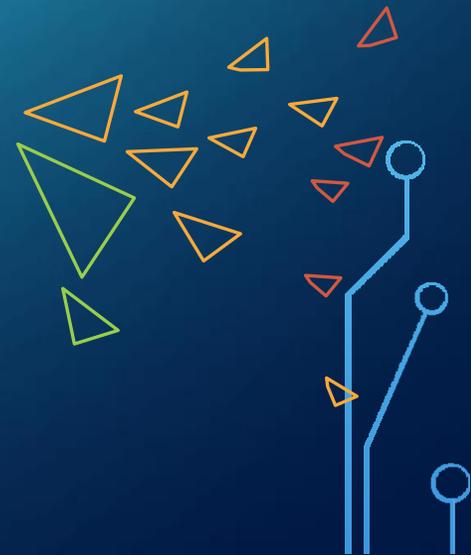
- Evaluating plan quality, verification of plan callouts and quantities, review of missing items, quantity verification, unidentified conflicts on plans, conflicting information with plans, special provisions, and City of Phoenix Details.
- Comparison of site conditions and design plans to ensure actual field conditions are accurately depicted on the plans.
- Evaluating all aspects of a project scope, including the project plans, special provisions and identifying conflicts with contract documents.
- Recommending construction phasing and the relative costs associated with phasing options.
- Reviewing and checking project measurements and payment sections adequately address the scope of each bid item to ensure quantity take-off of major work items are valid.



**QUESTIONS?**

**QUESTIONS?**

**QUESTIONS?**





# ***SOQ EVALUATION CRITERIA***

***Maximum number of Points is 1,021***

A. Experience of the Firm	275 pts.
B. Experience of Key Personnel	275 pts.
C. Project Management and Responsiveness	300 pts.
D. Staffing Information for Key Personnel	150 pts.
E. Reference Check	21 pts.



## ***SUBMITTAL REQUIREMENTS***

- ❖ Submit One (1) page Information Sheet
- ❖ Paper Size shall be 8½ “ x11”; Font size no less than 10 pt.
- ❖ Each page containing resumes, evaluation criteria, and additional content will be counted toward the maximum page limit
- ❖ Pages that have project photos, charts and/or graphs will be counted toward the maximum page limit



## ***Maximum Page Count***

**10 pages** permitted

The following will NOT be counted in the Maximum Page Count:

- ❖ Front and back covers
- ❖ Information Sheet
- ❖ Table of Contents
- ❖ Dividers (tabs)



# ***GROUNDINGS FOR DISQUALIFICATION***

- Failure to submit electronically through the ProcurePHX online portal by the due date and time
- Violating “Contact with City Employees” policy



## ***SOQ Due Date***

**SOQ are due at 12:00PM Phoenix Time. On December 15, 2023**

**Please make sure that you submit early, in case you encounter an issue with submitting.**



## ***SELECTION PROCESS***

- Each SOQ will be evaluated according to the evaluation criteria in the RFQ
- Up to 3 firms will be selected
- Contracts will be executed upon completion of negotiations of contract terms and City Council approval



**QUESTIONS?**

**QUESTIONS?**





**procure**PHX

Have you  
signed up?

# RFX HINTS & TRICKS

BRIEF OVERVIEW FOR  
ONLINE SUBMISSIONS

# ***RFX*** ***OVERVIEW***

- Registration
- Login
- Viewing Solicitations
- Subscribe to Notifications
- Uploading SOQ
- Submitting SOQ
- Checking Response Status
- Editing Response
- Questions

# ***ARE YOU REGISTERED ON PROCUREPHX?***

All Firms **MUST** be registered in the Vendor Management System **PRIOR TO** submitting a Proposal. New firms should allow approximately 2 days to receive an email with vendor number.

If your firm is already registered with the City of Phoenix's ProcurePHX system, visit <https://eprocurement.phoenix.gov/irj/portal> to login and access the electronic solicitation

Product Category Code is: **925000000**

RFx (Event) Number is: **6000001514**

Note: The **VENDOR NUMBER** is to be included on the cover of the Statement Of Qualifications

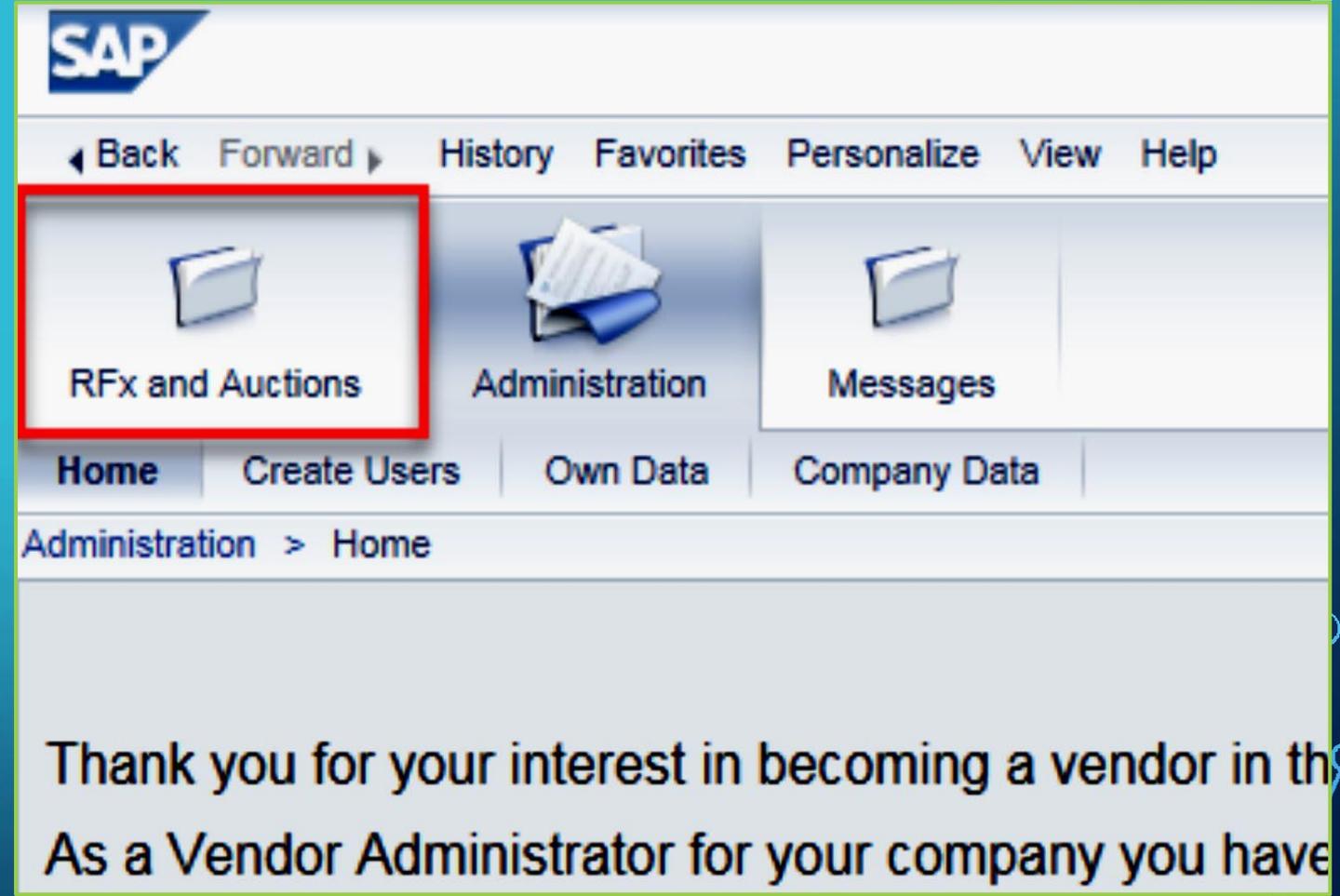
# LOGIN

Log in to ProcurePHX portal:

<https://eprocurement.phoenix.gov/irj/portal>

Select RFx and Auctions tab on the top Ribbon

You will be taken to the **RFx Overview (Event) Page**



# FINDING SOLICITATIONS / RFX ELECTRONIC SUBMITTALS

The screenshot shows the 'RFX and Auctions Overview' page. At the top, there are navigation tabs for 'RFX and Auctions', 'Administration', and 'Messages'. Below these is a breadcrumb trail: 'RFX and Auctions > Overview > RFX and Auctions'. The main content area is divided into sections: 'Active Queries' with links for 'eRFxs' (All (7), Published (1), Ended (0), Completed (0)) and 'eAuctions' (All (0), Published (0), Ended (0), Completed (0)). Below this is a section for 'eRFxs - All' with a 'Show Quick Criteria Maintenance' button. At the bottom, there is a toolbar with buttons for 'View: [Standard View]', 'Create Response', 'Display Event', 'Display Response', 'Print Preview', and 'Refresh' (highlighted with a red box). Below the toolbar is a table with the following data:

Event Number	Event Description	Event Type	Event Status
<a href="#">6000000583</a>	PHX-19-R-ZCIP-63-000004-001	RFX for CIP	Published

Click the **Refresh** Button on the RFX Overview (Event) Page to see the most current information.

Find the solicitation you'd like to view from the list, by RFX (Event) Number.

For this solicitation, your RFX (Event) Number is: **6000001514**

# VIEW SELECTED SOLICITATION

1. Click the gray box next to the RFX (Event) Number you'd like to view. Then,

2. Click **Display Event**

This will open a new window to view the selected RFX

*If you don't see the new window, check your **POP-UP BLOCKER**.*

The screenshot shows the 'RFX and Auctions' interface. At the top, there are tabs for 'RFX and Auctions', 'Administration', and 'Messages'. Below these is an 'Overview' section with a breadcrumb trail: 'RFX and Auctions > Overview > RFX and Auctions'. The main content area is titled 'Active Queries' and contains two sections: 'eRFxs' and 'eAuctions'. The 'eRFxs' section has a yellow highlight on 'All (7)' and links for 'Published (1)', 'Ended (0)', and 'Completed (0)'. The 'eAuctions' section has links for 'All (0)', 'Published (0)', 'Ended (0)', and 'Completed (0)'. Below this is a section titled 'eRFxs - All' with a 'Show Quick Criteria Maintenance' button. At the bottom, there is a table with columns 'Event Number' and 'Event Description'. The first row is highlighted in yellow and has a blue arrow labeled '1' pointing to its first cell. To the right of the table, there are buttons for 'View: [Standard View]', 'Create Response', 'Display Event' (highlighted with a red box and a green arrow labeled '2'), and 'Display Re...'. The table data is as follows:

Event Number	Event Description
6000000583	PHX-19-R-ZCIP-63-000004-001
6000000578	PHX-19-R-ZCIP-84-000001

# WOULD YOU LIKE UPDATES ON THIS SOLICITATION?

Update your **Participation Status** accordingly

1. Click Participate. *This will ensure you to get email notifications regarding your RFX Event, i.e. Notifications, New Attachments.*

2. Review **RFX Information** Tab for Start/Due dates/ Title of Solicitation

**Display RFX :**

Print Preview | Refresh | Close | **Participate** | Do Not Participate | Tentative | Create Response

RFX Number 6000000583    Smart Number PHX-19-R-ZCIP-63-000004-001    RFX Status  
RFX Version Type Active Version

**RFX Information** | Items | Notes and Attachments

RFX Parameters | Questions | Notes and Attachments | Table Extensions

Time Zone: MSTNO

\* Start Date: 07/11/2018 13:30:00

\* Submission Deadline: 07/11/2018 14:00:00

Opening Date: 07/11/2018 14:00:00

Currency: USD

\* Title: SOILS AND MATERIALS TESTING ON-CALL SERVICES CALENDAR Y

# DO YOU WANT TO SUBMIT FOR THIS SOLICITATION?

1. Click **Create Response**
2. Review **Notes and Attachments** Tab for the RFQ, Pre-Submittal Presentation, Attendance Sheet, and Notifications, etc.

**Display RFX :**

Print Preview | Refresh | Close | Do Not Participate | Tentative | **Create Response** | Questions and Answers (

You have been registered. You will be informed of RFX changes

RFX Number 6000000583    Smart Number PHX-19-R-Z01F-00004-001    RFX Status Published  
RFX Version Type Active Version

**RFX Information** | Items | Notes and Attachments

RFX Parameters | Questions | Notes and Attachments | Table Extensions

Time Zone: MSTNO

\* Start Date: 07/11/2018 13:30:00

\* Submission Deadline: 07/11/2018 14:00:00

Opening Date: 07/11/2018 14:00:00

Currency: USD

\* Title: SOILS AND MATERIALS TESTING ON-CALL SERVICES CALENDAR YEARS 2019 -

# HOW TO UPLOAD YOUR SOQ

1. Attach SOQ by clicking **Add Attachment**, there will be a separate pop up window
2. Click **Browse** in the pop up window to navigate to the desired attachment document

**Create RFX Response**

Submit | Read Only | Print Preview | Check | Close | Save | Export | Import | Questions and A

⚠ Time zone MSTAZ is not valid in country US (several possibilities) - [Display Help](#)

RFX Response Number 7000000157    RFX Number 6000000583    Status In Process  
RFX Response Version Number Active Version    RFX Version Number 2

RFX Information | Items | **Notes and Attachments** | Summary | Tracking

▼ Notes

Add ▲ Clear

Assigned To	Category
Document ...	<a href="#">Conditions of Participation</a>
Document ...	<a href="#">RFX/Auction Text</a>

▼ Attachments

**Add Attachment** | Add URL | Edit Description | Versioning ▲ | Delete | Create Qualification Profil

Assigned To	Category	Description
ⓘ The table does not contain any data		

**Add Attachment**

Here you can upload an attachment. You have to assign it to either the document general data or to an item

File:  **Browse...**

Description:

\* Assign To:

OK Cancel

# ADDING AN ATTACHMENT

1. Once you've selected your document, add a Description and then click **OK**

Add Attachment

Here you can upload an attachment. You have to assign it to either the document general data or to an item

File: H:\SAP\RFx\My Compan Browse...

Description: pany's Response to RFQ

\* Assign To: General Data

OK Cancel

Create RFX Response

Submit | Read Only | Print Preview | Check | Close | Save | Export | Import | Questions and Answers (0) | System

RFX Response Number 7000000157 RFX Number 6000000583 Status In Process Submission Date

RFX Response Version Number Active Version RFX Version Number 2

RFX Information Items Notes and Attachments Summary Tracking

Notes

Add Clear

Assigned To	Category
Document ...	Conditions of Participation
Document ...	RFx/Auction Text

Attachments

Add Attachment | Add URL | Edit Description | Versioning | Delete | Create Qualification Profile

Assigned To	Category	Description
Document Header	Standard Attachment	My Company's Response to RFQ

2. The **Summary** Tab provides a high-level overview of your RFX Response
3. Under description click the **blue link** to double check the file that has been uploaded

# DOUBLE CHECK & SUBMIT

1. Click the **CHECK** button to ensure no system errors
2. Click the **SUBMIT** button to submit your RFX response

The screenshot shows the 'Create RFX Response' interface. A green arrow labeled '2' points to the 'Submit' button, which is highlighted with a red box. A blue arrow labeled '1' points to the 'Check' button, which is also highlighted with a red box. Below the buttons, a status message reads: 'RFX response is complete and contains no errors'. The interface displays the following information:

RFX Response Number	7000000157	RFX Number	6000000583	Status	In Process	Submission Deadline	07/11/2018 14:00:00 MSTNO	Opening Da
RFX Response Version Number	Active Version	RFX Version Number	2					

Navigation tabs include: RFX Information, Items, Notes and Attachments, **Summary**, and Tracking.

Summary details for RFX Response Number 7000000157:

- Items with Response: 2 out of 2 items responded to
- Questions: 0 out of 0 questions answered ( 0 out of 0 mandatory)
- Notes: 1 notes added
- Attachments: 1 attachments added

# RFX RESPONSE SUBMITTED

1. You will see a RFX response message that your response was submitted. No email notification will be sent.
2. Confirm you have the **required number of attachments** listed, as outlined in the RFQ.
3. Click **Close**, and return to the RFX Overview (Event) Page.

**Display RFX Response:**

Edit | Print Preview | **Close** | Withdraw | Export | Questions and Answers ( 0 ) | System Information | Create Memory Snapshot

RFX response 7000000157 submitted

RFX Response Number	7000000157	RFX Number	6000000583	Status	In Process	Submission Deadline	07/11/2018 14:00:00 MSTNO	Opening Da
RFX Response Version Number	Active Version	RFX Version Number	2					

RFX Information | Items | Notes and Attachments | **Summary** | Tracking

RFX Response Number: 7000000157

Items with Response: 2 out of 2 items responded to

Questions: 0 out of 0 questions answered ( 0 out of 0 mandatory)

Notes: 1 notes added

Attachments: 1 attachments added



# CHECKING THE RESPONSE STATUS

1. Click **Refresh** on the RFX Overview (Event) Page.
2. Locate the desired RFX (Event) Number, and scroll to the right.
3. Your Response Status should display '**Submitted**'.

Note: A Response Status of **In Process**, or **Saved** indicates you are still in edit mode, and need to complete a step(s) before the system will update your RFX response to **Submitted**.

Active Queries

eRFxs **All (7)** Published (1) Ended (0) Completed (0)  
eAuctions All (0) Published (0) Ended (0) Completed (0)

eRFxs - All

Show Quick Criteria Maintenance

View: [Standard View] Create Response Display Event Display Response Print Preview Refresh Export

Event Number	Event Description	Event Type	Event Status	Start Date	End Date	Response Number	Response Status
<a href="#">6000000583</a>	PHX-19-R-ZCIP-63-000004-001	RFX for CIP	Published	07/11/2018	07/11/2018	<a href="#">7000000157</a>	Submitted
<a href="#">6000000578</a>	PHX-19-R-ZCIP-84-000001	RFX for CIP	Published	07/10/2018	07/11/2018		No Bid Created



# HOW TO EDIT YOUR SUBMISSION

The RFx Overview (Event) Page is also where you can find your saved RFx response.

Locate the desired RFx (Event) Number, and scroll to the right. You will see your RFx response number shown as a hyperlink.

Click on the hyperlink, a new window will pop up to allow you to edit your RFx response.

Active Queries

eRFxs [All \(7\)](#) [Published \(1\)](#) [Ended \(0\)](#) [Completed \(0\)](#)  
eAuctions [All \(0\)](#) [Published \(0\)](#) [Ended \(0\)](#) [Completed \(0\)](#)

eRFxs - All

Show Quick Criteria Maintenance

View: [Standard View] Create Response **Display Event** Display Response Print Preview Refresh Export

Event Number	Event Description	Event Type	Event Status	Start Date	End Date	Response
<a href="#">6000000583</a>	PHX-19-R-ZCIP-63-000004-001	RFx for CIP	Published	07/11/2018	07/11/2018	<a href="#">700000015</a>
<a href="#">6000000578</a>	PHX-19-R-ZCIP-84-000001	RFx for CIP	Published	07/10/2018	07/11/2018	
<a href="#">6000000553</a>	PHX-19-R-ZCIP-63-000006	RFx for CIP	Published	06/28/2018	07/09/2018	

# FREQUENTLY ASKED QUESTIONS

When I submit, what does the red circle mean?

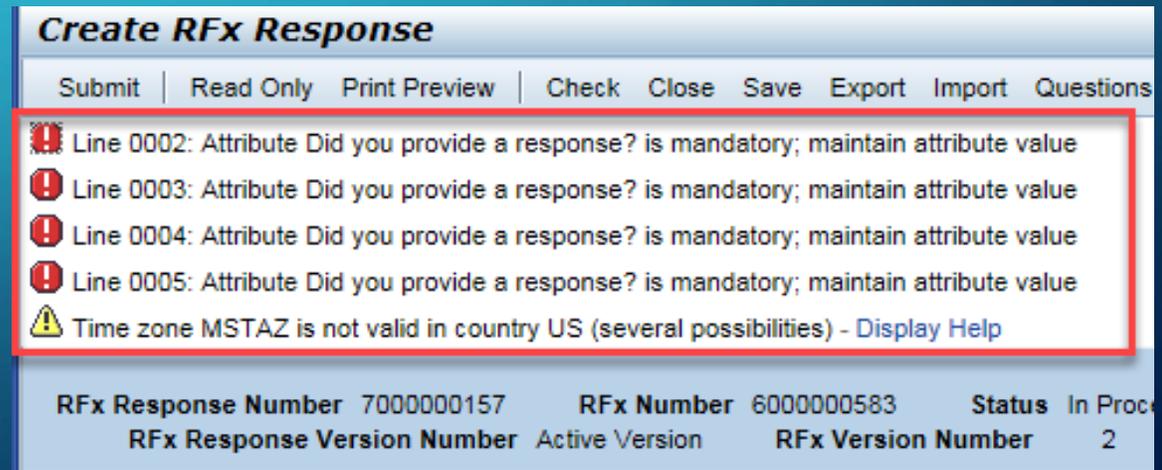
- Error on page and nothing will be submitted

When I submit, what does the yellow triangle mean?

- Typically a time zone error, information will still be submitted

When I submit, what does the green square mean?

- Verify information is correct and click submit



The screenshot shows a web application window titled "Create RFX Response". The window has a menu bar with options: Submit, Read Only, Print Preview, Check, Close, Save, Export, Import, and Questions. Below the menu bar, there is a list of error messages, each preceded by a red exclamation mark icon. The messages are:

- Line 0002: Attribute Did you provide a response? is mandatory; maintain attribute value
- Line 0003: Attribute Did you provide a response? is mandatory; maintain attribute value
- Line 0004: Attribute Did you provide a response? is mandatory; maintain attribute value
- Line 0005: Attribute Did you provide a response? is mandatory; maintain attribute value
- Time zone MSTAZ is not valid in country US (several possibilities) - [Display Help](#)

At the bottom of the window, there is a status bar with the following information:

RFX Response Number	7000000157	RFX Number	6000000583	Status	In Process
RFX Response Version Number	Active Version	RFX Version Number			2



Place the following items on the Information Sheet:

- ❖ Project Title
- ❖ Project Number (*RFx Number 6000001514*)
- ❖ *Project Number*
- ❖ Firm Name
- ❖ Firm Address
- ❖ Firm Phone Number
- ❖ Vendor Number
- ❖ Name, Title, and Email address of contact person

***Things to Remember***

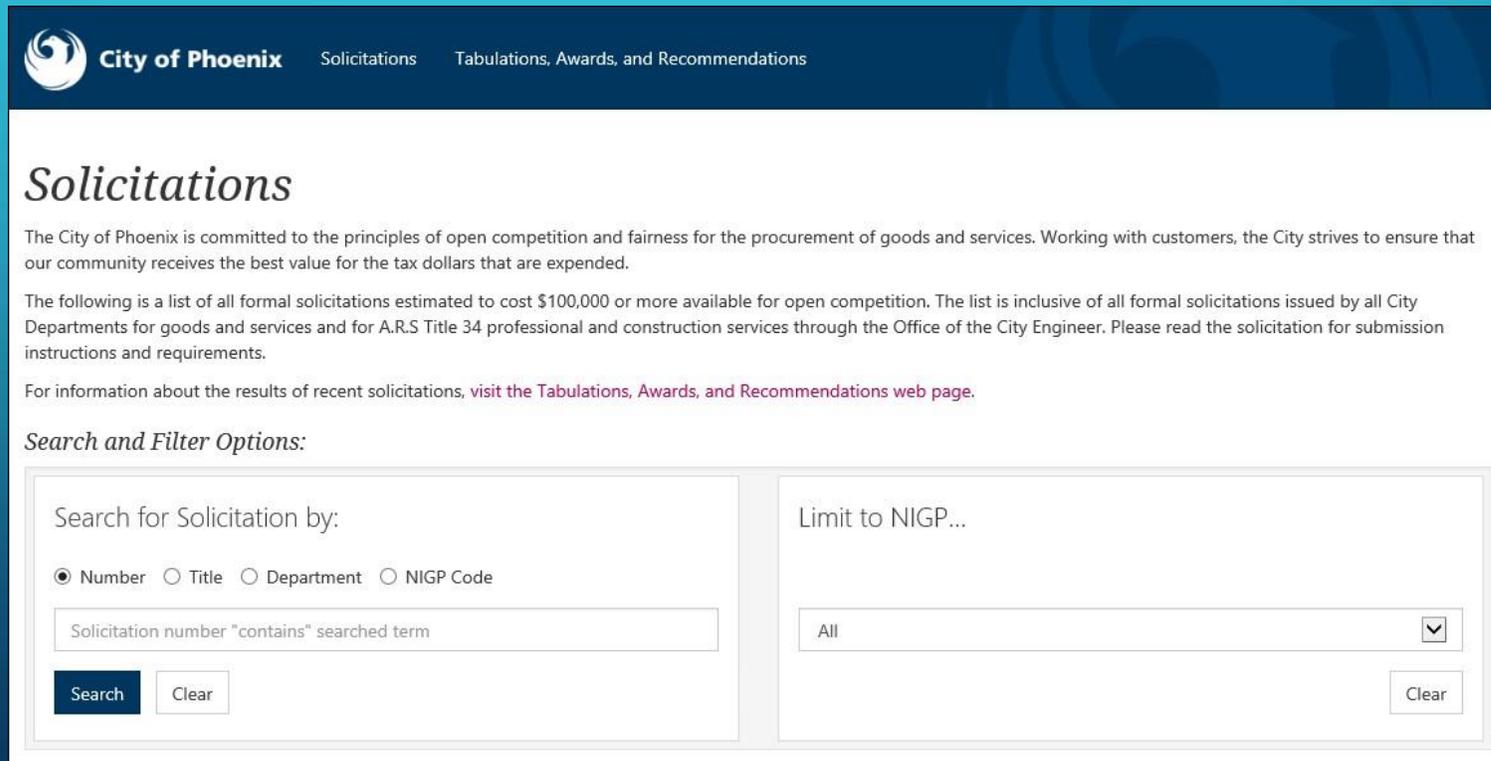
***Do NOT include any other information***



# PROCUREMENT WEBPAGE

[HTTPS://SOLICITATIONS.PHOENIX.GOV/](https://solicitations.phoenix.gov/)

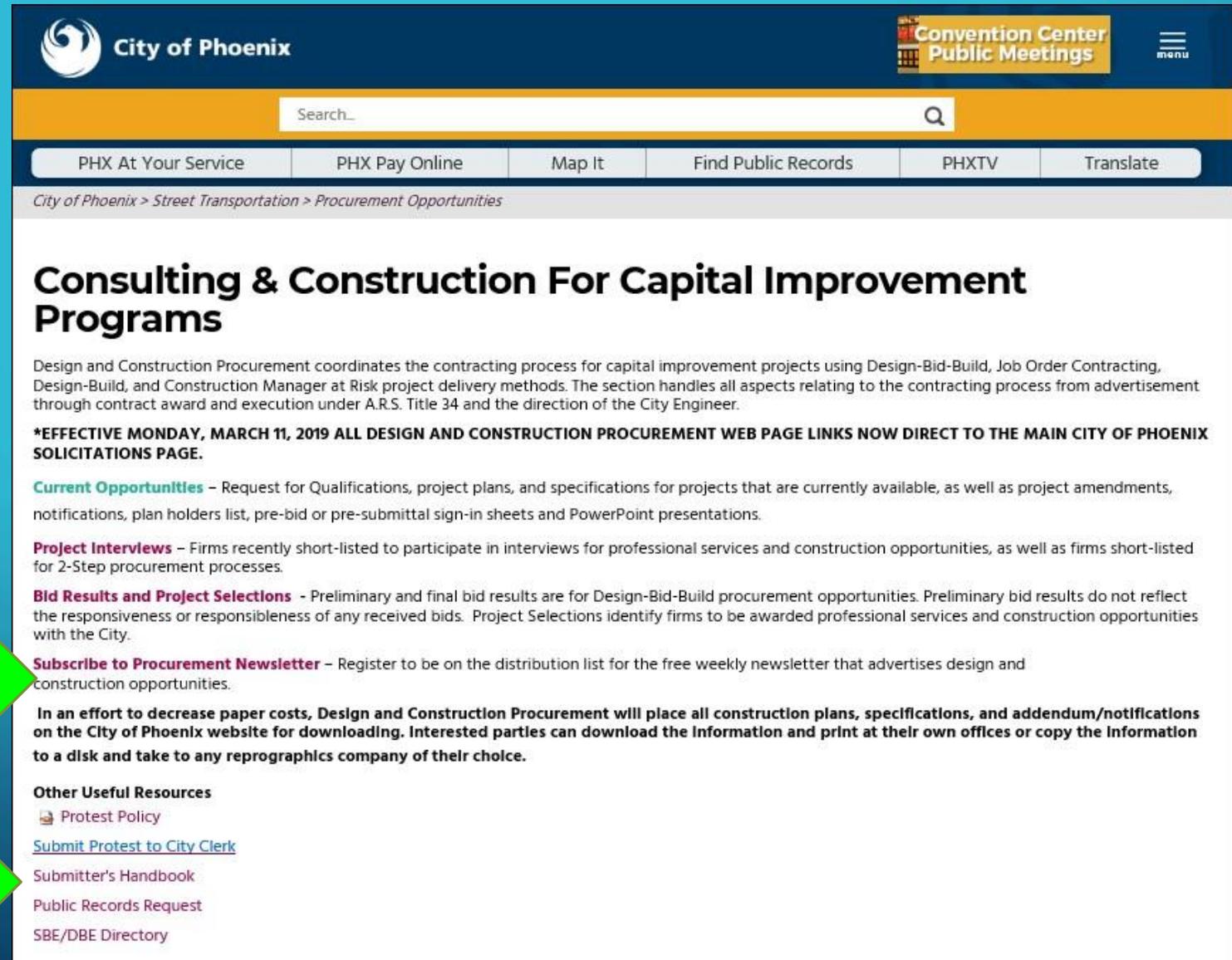
- Project-specific RFQs, Notifications, “CIP Submitters RFX Handbook”, Sign-in Sheets, PowerPoint Presentations
- Link to “Tabulations, Awards and Recommendations” web page



The screenshot shows the City of Phoenix Procurement Webpage. The header includes the City of Phoenix logo and navigation links for "Solicitations" and "Tabulations, Awards, and Recommendations". The main heading is "Solicitations". Below the heading, there is a paragraph stating the City's commitment to open competition and fairness. A second paragraph provides details about the list of formal solicitations, including their estimated cost and the departments involved. A third paragraph offers a link to the "Tabulations, Awards, and Recommendations" web page. The "Search and Filter Options" section contains two main areas: "Search for Solicitation by:" and "Limit to NIGP...". The search area includes radio buttons for "Number", "Title", "Department", and "NIGP Code", a text input field with the placeholder "Solicitation number 'contains' searched term", and "Search" and "Clear" buttons. The filter area includes a dropdown menu currently set to "All" and a "Clear" button.



[HTTPS://WWW.PHOENIX.GOV/STREETS/PROCUREMENT-OPPORTUNITIES/](https://www.phoenix.gov/streets/procurement-opportunities/)



The screenshot shows the City of Phoenix website's Procurement Opportunities page. At the top, there is a navigation bar with the City of Phoenix logo, a search bar, and links for 'PHX At Your Service', 'PHX Pay Online', 'Map It', 'Find Public Records', 'PHXTV', and 'Translate'. Below the navigation bar, the breadcrumb trail reads 'City of Phoenix > Street Transportation > Procurement Opportunities'. The main heading is 'Consulting & Construction For Capital Improvement Programs'. The page content includes a description of the procurement process, a notice that links now direct to the main solicitations page as of March 11, 2019, and sections for 'Current Opportunities', 'Project Interviews', 'Bid Results and Project Selections', and 'Subscribe to Procurement Newsletter'. A section titled 'Other Useful Resources' lists links for 'Protest Policy', 'Submit Protest to City Clerk', 'Submitter's Handbook', 'Public Records Request', and 'SBE/DBE Directory'. Two green arrows from the left point to the 'Procurement Newsletter' and 'Submitter's Handbook' links.

City of Phoenix

Convention Center Public Meetings

Search...

PHX At Your Service PHX Pay Online Map It Find Public Records PHXTV Translate

City of Phoenix > Street Transportation > Procurement Opportunities

## Consulting & Construction For Capital Improvement Programs

Design and Construction Procurement coordinates the contracting process for capital improvement projects using Design-Bid-Build, Job Order Contracting, Design-Build, and Construction Manager at Risk project delivery methods. The section handles all aspects relating to the contracting process from advertisement through contract award and execution under A.R.S. Title 34 and the direction of the City Engineer.

**\*EFFECTIVE MONDAY, MARCH 11, 2019 ALL DESIGN AND CONSTRUCTION PROCUREMENT WEB PAGE LINKS NOW DIRECT TO THE MAIN CITY OF PHOENIX SOLICITATIONS PAGE.**

**Current Opportunities** – Request for Qualifications, project plans, and specifications for projects that are currently available, as well as project amendments, notifications, plan holders list, pre-bid or pre-submittal sign-in sheets and PowerPoint presentations.

**Project Interviews** – Firms recently short-listed to participate in interviews for professional services and construction opportunities, as well as firms short-listed for 2-Step procurement processes.

**Bid Results and Project Selections** – Preliminary and final bid results are for Design-Bid-Build procurement opportunities. Preliminary bid results do not reflect the responsiveness or responsibility of any received bids. Project Selections identify firms to be awarded professional services and construction opportunities with the City.

**Subscribe to Procurement Newsletter** – Register to be on the distribution list for the free weekly newsletter that advertises design and construction opportunities.

**In an effort to decrease paper costs, Design and Construction Procurement will place all construction plans, specifications, and addendum/notifications on the City of Phoenix website for downloading. Interested parties can download the information and print at their own offices or copy the information to a disk and take to any reprographics company of their choice.**

**Other Useful Resources**

- [Protest Policy](#)
- [Submit Protest to City Clerk](#)
- [Submitter's Handbook](#)
- [Public Records Request](#)
- [SBE/DBE Directory](#)

Procurement Newsletter

Submitter's Handbook



## **QUESTIONS AFTER TODAY?**



Email all questions to:

[elizabeth.blakley@phoenix.gov](mailto:elizabeth.blakley@phoenix.gov)

Or call: 602-495-3654

Reference **RFx 6000001514**

in your email subject line

***Thank You for Attending!!!***